How NATO has adapted during the last 10 years

Bibliography

1 August 2017

A selection of articles, books and eBooks from the catalog
Other papers/analyses
Selection of articles from EBSCO databases

A selection of articles, books and eBooks from the catalog:

2017
Title: How NATO Adapts : Strategy and Organization in the Atlantic Alliance since 1950
Author: Johnston, Seth Allen, 1981-
Published: Baltimore : Johns Hopkins University Press, 2017
Physical Description: xii, 252 pages ; 23 cm.
Series: Johns Hopkins University Studies in Historical and Political Science ; 132nd series (2017) 1
Notes: Bibliography: p. 221-243. Includes index.
Notes: Today's North Atlantic Treaty Organization, with nearly thirty members and a global reach, differs strikingly from the alliance of twelve created in 1949 to 'keep the Americans in, the Russians out, and the Germans down'. These differences are not simply the result of the Cold War's end, 9/11, or recent twenty-first century developments but represent a more general pattern of adaptability. Unlike other enduring post-World War II institutions that continue to reflect the international politics of their founding era, NATO stands out for the boldness and frequency of its transformations over the past seventy years. In this compelling book, the author presents readers with a detailed examination of how NATO adapts. Using a theoretical framework of 'critical junctures' to explain changes in NATO's organization and strategy throughout its history, he argues that the alliance's own bureaucratic actors played important and often overlooked roles in these adaptations. Touching on renewed confrontation between Russia and the West, which has reignited the debate about NATO's relevance, as well as a quarter century of post-Cold War rapprochement and more than a decade of expeditionary effort in Afghanistan, the book explores how crises from Ukraine to Syria have again made NATO's capacity for adaptation a defining aspect of European and international security.
Subject: NATO--HISTORY
ISBN: 9781421421988
Call Number: 496.1 /00052
Media: Book
Availability: Available for Circulation
Title: Now for the Hard Part: NATO's Strategic Adaptation to Russia
Author: Ringsmose, Jens
Additional Author: Rynning, Sten
Notes: The Alliance's success in adapting its deterrence posture has brought into focus a range of more complex challenges.
Subject: NATO -- RUSSIA (FEDERATION)
Subject: DETERRENCE (STRATEGY) -- NATO
Link: http://dx.doi.org/10.1080/00396338.2017.1325603
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating

Title: Adapter l'Alliance au nouvel environnement geostrategique
Author: Palomeros, Jean-Paul
Notes: Le sommet de Varsovie a complete les decisions prises lors du sommet du pays de Galles, pour accroitre la reactivite de l'Alliance et son adaptation au contexte strategique. Defense collective, gestion des crises et securite cooperative doivent s'appuyer sur un renforcement des moyens budgetaires des Etats membres, sur le developpement de nouvelles capacites, en matiere de renseignement, de reconnaissance et de cyber defense, et sur une cooperation renouvelee entre l'OTAN et l'Union europeenne.
Subject: NATO -- SUMMITS -- WARSAW, 2016
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating

Title: Finding the Right Answer: Adapting Military Intelligence to the Information Age
Author: Ryan, Sean
Notes: Rapid changes in technology and the democratisation of information capabilities have sparked the concept of 'War in the Information Age'. Intelligence branches within NATO militaries have been slow to adapt and risk being outpaced. The author, a former British military intelligence officer, argues that while some structural changes have occurred, lessons from the Afghanistan and Iraq campaigns about the nature of modern intelligence have not yet been learned, and fundamental changes to the doctrine, training and culture of military intelligence are required.
Subject: MILITARY INTELLIGENCE -- NATO
Link: http://dx.doi.org/10.1080/03071847.2015.1079053
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating
2014

**Title:** L'OTAN au XXIe siècle : la transformation d'un héritage

**Author:** Kempf, Olivier, 1963-

**Published:** Monaco : Editions du Rocher, 2014

**Physical Description:** 613 pages : illustrations ; 24 cm.

**Edition:** 2ème edition

**Notes:** Includes index.

Notes: Depuis vingt ans, l'Alliance n'a cesse de s'adapter à son environnement : opérations menées sur trois continents, accueil des pays de l'ancien bloc de l'Est, invention d'un dialogue avec l'Union Européenne ou les Nations-Unies, nouvelles procédures opérationnelles, modification radicale de son organisation ou réponses aux questions nouvelles comme la cyberdéfense, le terrorisme ou la défense anti-missile ... En mutation permanente, le domaine d'action de l'Alliance Atlantique va bien au-delà de la relation entretenu avec la France. Les enjeux liés à l'OTAN sont bien plus intéressants que ce prisme réducteur, et il est temps de comprendre enfin comment s'est transformé ce qui n'était encore récemment qu'un héritage de la guerre froide. Cet ouvrage novateur et rigoureux décrit précisément cette formidable adaptation. Il trouve le ton juste qui permet sans complaisance de comprendre les permanences, de distinguer les évolutions, de pointer les lacunes et de situer les perspectives. Cette deuxième édition, revue et augmentée, constitue la synthèse la plus complète à ce jour sur l'OTAN, cet acteur incontournable des relations internationales contemporaines.

**Subject:** NATO

**Subject:** NATO--HISTORY

**ISBN:** 9782268076270

**Call Number:** 49 /00184

**Media:** Book

**Collection Type:** General Collection

**Availability:** Available for Circulation

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2014

**Title:** NATO's Post-Cold War Politics : The Changing Provision of Security

**Additional Author:** Mayer, Sebastian, ed.

**Published:** Houndmills, UK : Palgrave MacMillan, 2014

**Physical Description:** xiii, 334 pages ; 23 cm.

**Notes:** Includes index.

Notes: This collection portrays NATO's post-Cold War bureaucracy, decision-shaping, and decision-making at Brussels headquarters; identifies changes therein; and evaluates their implications for the pursuit of external security with accompanying shifts in the locus of governance. It does so using the analytical concept of 'internationalization' which draws upon neo-institutionalist insights: a process by which national procedures of a policy area are linked with or shift to international organizations and thus enhance their significance. While some chapters centre on NATO's new post-Cold War security environment or changed power structures impacting on Alliance politics, the majority of authors describe NATO's new or adapted administrative bodies, associated operational roles and political procedures, its cooperation with third-party actors, and assess associated levels of internationalization. It becomes clear that although governments evidently remain the key shapers of political processes, they now face the thicker institutional structures of rules and common practices which imply adaptation and changes in national policies.

**Subject:** NATO--DECISION MAKING

**ISBN:** 9781137330291

**Call Number:** 496.3 /00443
2013
Title: Military Adaptation in Afghanistan
Additional Author: Farrell, Theo, ed.
Additional Author: Osinga, Frans P. B., ed.
Additional Author: Russell, James Avery, ed.
Physical Description: x, 345 pages : illustrations ; 24 cm.
Notes: Includes index. 'All participating militaries in the Afghan campaign have had to adapt to emerging operational imperatives, including military support to the civilian development effort, closer partnering with Afghan security forces, and greater military restraints. This book analyzes these initiatives and their outcomes by focusing on the experiences of three groups of militaries - those that have faced the most intense operational and strategic pressures, those that have operated under the greatest political and cultural constraints, and the Afghan National Army and the Taliban, who have been forced to adapt to very different sets of circumstances.'
Subject: AFGHAN WAR, 2001-
Subject: NATO--ARMED FORCES--AFGHANISTAN
Subject: ISAF
Subject: OPERATIONAL ART (MILITARY SCIENCE)
Subject: TACTICS
ISBN: 9780804785884
Call Number: 355.4 /01851
Link: http://search.ebscohost.com/login.aspx?direct=true&db=a9h&AN=116268621&site=ehost-live&scope=site

2012
Title: Nato's Post-Cold War Trajectory : Decline or Regeneration ?
Author: Webber, Mark
Additional Author: Sperling, James
Additional Author: Smith, Martin A.
Published: Houndmills, UK : Palgrave MacMillan, 2012
Physical Description: xiv, 280 p. ; 23 cm.
In: New Security Challenges
Notes: Includes index. 'NATO is the perennial survivor. Crises come and go, yet still it persists. Two decades since the watershed of the Cold War, this book investigates NATO's staying power. From the collapse of the Soviet Union through wars in the Balkans, and interventions in Afghanistan and Libya, the Alliance has adapted and managed to attend to new roles and purposes. What explains NATO's longevity and what can we infer from its recent past in assessing its possible future ? And what has been the nature of its development - is this driven by the interests of its powerful members, by institutional flexibility or the glue of a set of common values ? This book tackles such questions, investigating the transformation of the Alliance through the lens of International Relations theory and a set of case
studies that looks at operations, enlargement and relations with Russia and the European Union. NATO, it concludes, will continue, but it will remain subject to ongoing crises and challenges of change."

Subject: NATO
ISBN: 9780230004528
Call Number: 49 /00188

2012
Title: The Evolution of the Transatlantic Partnership [electronic resource]
Author: Cowles, Maria Green
Additional Author: Istituto Affari Internazionali (IT)
Additional Author: Egan, Michelle
Published: [s.l.] : Istituto Affari Internazionali, 2012
Physical Description: 1 online resource (29 pages)
In: Working Paper ; 03
Notes: Bibliography: p. 22-28. 'This paper provides a historical review of the transatlantic relationship - from its origins to the present. In presenting this history, the authors argue that there has never been a 'golden age' in the transatlantic relationship. They highlight how the transatlantic relationship has a history of drifting apart, evolving toward new patterns of discrete functional cooperation, and transforming to a different form of partnership (which by definition is enduring). Rather than choosing a single scenario, they draw on all three and argue that today's challenges are more a continuation of the past than a new departure.'

Subject: USA--FOREIGN RELATIONS--EUROPE
Subject: EUROPE--FOREIGN RELATIONS--USA
Subject: NATO--USA
Subject: EU--USA
Link: http://www.iai.it/sites/default/files/TW_WP_03.pdf
Media: eBook
Collection Type: Online
Availability: Non-Circulating

2011
Title: Transforming NATO : New Allies, Missions, and Capabilities
Author: Ivanov, Ivan Dinev
Published: Lanham, MD : Lexington Books, 2011
Physical Description: xxv, 281 p.; 24 cm.
Notes: Bibliography: p. 251-270. Includes index. 'This book examines the three dimensions of NATO's transformation since the end of the Cold War : the addition of a dozen new allies; the undertaking of new missions such as peacekeeping, crisis response, and stabilization; and the development of new capabilities to implement these missions. The book explains these processes through two mutually reinforcing frameworks : club goods theory and the concept of complementarities. NATO can be viewed as a diverse, heterogeneous club of nations providing collective defense to its members, who, in turn, combine their military resources in a way that enables them to optimize the
alliance's capabilities needed for overseas operations. The book makes a number of theoretical contributions. First, it offers new insights into understanding how heterogeneous clubs operate. Second, it introduces a novel concept, that of complementarities. Finally, it reevaluates the relevance of club goods theory as a framework for studying contemporary international security. These conceptual foundations apply to areas well beyond NATO. They provide useful insights into understanding the operation of transatlantic relations, alliance politics, and a broader set of international coalitions and partnerships.

Subject: NATO
Subject: NATO--MILITARY POLICY
ISBN: 9780739137147
Call Number: 49 /00186
Media: Book
Collection Type: General Collection
Availability: Available for Circulation

2011
Title: L'OTAN en Afghanistan : analyse d'une inefficience militaire
Author: Goya, Michel
Additional Author: Lasconjarias, Guillaume
In: SECURITE GLOBALE, no. 17, automne 2011, p. 43-49.
Notes: Apres une annee 2010 qui fut de nouveau la plus meurtriere pour la coalition en Afghanistan, et au moment ou un certain nombre de pays contributeurs annonce le retrait de leurs forces, on peut s'interroger sur l'efficacite de l'Alliance atlantique. Initialement concue pour combattre les divisions mecanisees du Pacte de Varsovie, l'OTAN se retrouve enlisee face a une insurrection faiblement armee mais tres motivee, et incapable de s'adapter a ce nouveau type de conflit. Cette crise, tant doctrinale que militaire, trouve ses racines a la fois dans l'evolution des missions confiees a l'Alliance, notamment a partir de 2006, et son expansion vers un controle de l'ensemble du pays. Et si les Etats contributeurs evoquent d'une seule voix la necessite d'une strategie commune, fondee sur la gouvernance et la securite, les restrictions d'emploi et les questions de politique interieure reduisent l'efficacite de l'OTAN, comme le soulignait le faible nombre de troupes deployees jusqu'a la reprise en main americaine et le plan Obama a partir de 2009.

Subject: NATO--ARMED FORCES--AFGHANISTAN
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating

2010
Title: NATO and the (Re-)Constitution of Roles : 'Self', 'We' and 'Other' ? [electronic resource]
Author: Flockhart, Trine
Institution: Danish Institute for International Studies (DK)
Published: Copenhagen : Danish Institute for International Studies, 2010
Physical Description: 1 online resource (24 pages)
Notes: Bibliography: p. 23-24. 'The popular perception of the role of NATO was famously defined by NATO's first Secretary General, Lord Ismay, as 'keeping the Russians out, the Americans in and the Germans down'. NATO's role is still essentially to keep its members safe from threats, to ensure the cohesion of the transatlantic relationship, and to transform relations between former foes. However, behind this alluringly simple description of NATO, lie
complex 'self', 'we' and 'other' definitions and perceptions of roles and relevant functional tasks. This paper seeks to unravel some of the complex processes of constituting and re-constituting NATO's roles. By utilizing a combination of role theory and social identity theory the paper traces how NATO has been engaged in complex and simultaneous processes of having a role set defined for it, whilst also being deeply involved in constructing its own identity and the identity of its member states, prospective member states and partners.'

Subject: NATO
ISBN: 9788776053765
Link: http://www.isn.ethz.ch/Digital-Library/Publications/Detail/?ots591=0c54e3b3-1e9c-be1e-2c24-a6a8c7060233&lng=en&id=113879
Media: eBook
Collection Type: Online
Availability: Non-Circulating

2009
Title: NATO, Security and Risk Management: From Kosovo to Kandahar
Author: Williams, Michael J.
Published: Abingdon, UK: Routledge, 2009
Physical Description: 148 p.; 24 cm.
In: Contemporary Security Studies
Notes: Bibliography: p. 135-144. Includes index. "This volume explores the crisis in transatlantic relations and analyses the role of NATO following the collapse of the Soviet Union. It offers a unified theory of cooperation in the new security paradigm to explain the current state of transatlantic relations and NATO's failure to adequately transform itself into a security institution for the twenty-first century. It argues that a new preoccupation with risk filled the vacuum left by the collapse of the Soviet Union, and uses the literature of the risk society to analyse the strained politics of the North Atlantic Community. Using case studies to show how the West has pursued a strategy of risk management, and the effect this has had on NATO's politics, the book argues that a better understanding of how risk affects Western political cohesion will allow policy makers a way of adapting the structure of NATO to make it more effective as a tool for security. Having analysed NATO's recent failings, the book offers a theory for the way in which it can become an active risk manager, through the replacement of its established structure by smaller, ad hoc groupings.'

Subject: NATO--NATIONAL SECURITY
Subject: RISK MANAGEMENT
ISBN: 9780415452168
Call Number: 496.3 /00380
Media: Book
Collection Type: General Collection
Availability: Available for Circulation

2009
Title: Une Alliance bien vivante et qui s'adapte
Author: Robertson of Port Ellen, Georges
In: POLITIQUE ETRANGERE, 74eme annee, no. 4, 2009, p. 735-745.
Notes: The Alliance was created for defense against the Soviet Union and reinvented at the end of the Cold War. Today, it takes action whenever the allies' interests are threatened and no credible alternative option exists for
its members' security. But the Alliance must know how to change, adapt itself to new political and economic challenges, and adjust its methods of operation as its members increase.

Subject: NATO
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating

2009
Title: NATO, Security and Risk Management : From Kosovo to Kandahar
Author: Williams, Michael J.
Published: Abingdon, UK : Routledge, 2009
Physical Description: 148 p.; 24 cm.
In: Contemporary Security Studies
Notes: Bibliography: p. 135-144. Includes index. 'This volume explores the crisis in transatlantic relations and analyses the role of NATO following the collapse of the Soviet Union. It offers a unified theory of cooperation in the new security paradigm to explain the current state of transatlantic relations and NATO's failure to adequately transform itself into a security institution for the twenty-first century. It argues that a new preoccupation with risk filled the vacuum left by the collapse of the Soviet Union, and uses the literature of the risk society to analyse the strained politics of the North Atlantic Community. Using case studies to show how the West has pursued a strategy of risk management, and the effect this has had on NATO's politics, the book argues that a better understanding of how risk affects Western political cohesion will allow policy makers a way of adapting the structure of NATO to make it more effective as a tool for security. Having analysed NATO's recent failings, the book offers a theory for the way in which it can become an active risk manager, through the replacement of its established structure by smaller, ad hoc groupings.'
Subject: NATO--NATIONAL SECURITY
Subject: RISK MANAGEMENT
ISBN: 9780415452168
Call Number: 496.3 /00380
Media: Book
Collection Type: General Collection
Availability: Available for Circulation

2009
Title: Vers une refondation de l'Alliance atlantique
In: DEFENSE NATIONALE ET SECURITE COLLECTIVE, 65e annee, no. 4, avril 2009, p. 44-52.
Notes: Un groupe de travail du Comité d'analyse et de réflexion sur l'actualité (CARA) a cherché, dans la perspective du prochain Sommet de Strasbourg-Kehl, à dégager des voies et moyens pour renover l'Alliance et adapter l'OTAN aux temps stratégiques nouveaux. A partir de l'analyse des intérêts des pays alliés, il trace l'esquisse d'une Alliance plus cohérente entre ses partenaires européen et américain, et qui ne serait plus vue comme 'le bras armé de l'Occident dans le monde', avec une OTAN plus efficace et complémentaire de la PESD.
Subject: NATO
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating
Title: NATO's New Strategic Concept and US Commitments in the Asia-Pacific
Author: Fruhling, Stephan
Additional Author: Schreer, Benjamin
Notes: The rise of China poses a great challenge for the transatlantic alliance. Although the common values that bind Europe and North America will not vanish, increasing demands on US resources from the Asia-Pacific region will erode the pre-eminence of the Atlantic alliance in American security policy. NATO must therefore adapt to the new reality by acknowledging the global nature of US commitments in its new Strategic Concept - and European powers must have a debate about the implications of East Asia for their own security.
Subject: NATO--STRATEGIC ASPECTS--NEW STRATEGIC CONCEPT, 2010
Subject: NATO--ASIA
Link: http://dx.doi.org/10.1080/03071840903412069
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating

Title: Un programme pour l'OTAN : vers un reseau de securite mondiale
Author: Brzezinski, Zbigniev
In: POLITIQUE ETRANGERE, 74eme annee, no. 4, 2009, p. 763-778.
Notes: The historical success of the Alliance lies in having unified the West in the face of the Soviet threat, and in having successfully enlarged the West since the end of the Cold War. Today, however, the Alliance needs to adapt itself to a new world characterized by the growing threat of political chaos stemming from humanity's recent political awakening. Its credibility depends on negotiating a political exit for Afghanistan. In the longer term, NATO must view itself as being at the center of a network of organizations of world security.
Subject: NATO
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating

Title: Le role de l'OTAN en Mediterranee et au Moyen-Orient
Author: Saidy, Brahim
In: REVUE INTERNATIONALE ET STRATEGIQUE, no. 73, printemps 2009, p. 43-55.
Notes: L'OTAN a connu des changements majeurs pour s'adapter aux nouveaux enjeux securitaires mondiaux issus de la fin de la guerre froide. L'Alliance a etendu sa competence geographique, devenant une alliance militaire mondiale. Afin de faire face aux menaces securitaires en Mediterranee et au Moyen Orient, l'OTAN a lance le Partenariat mediterraneen de l'OTAN (PMO) et l'Initiative de cooperation d'Istanbul (ICI). Or, le developpement de ces deux partenariats se heurte a la specificite de la conflictualite regionale, aux interets divergents des Allies, au conflit israelo-arabe et a la mauvaise image de l'OTAN dans le monde arabe. L'approfondissement du role de l'OTAN dans la region necessite que l'Alliance se dote d'un support politique visant a denouer les conflits regionaux et reevalue les mecanismes de cooperation.
In the post-Cold War security environment of strategic confusion and deep uncertainty, multilateral security institutions are struggling to adjust and evolve from a single vision of reality to a more complex understanding of the strategic risks and challenges. Both the North Atlantic Treaty Organization and the Organization for Security and Cooperation in Europe have gone through in-depth transformation, with different degrees of success, to be able to address the new threats to the security of their members. The relevance and effectiveness of multilateral security institutions depends more and more on the ability and determination of their members to adapt to and to seize the opportunities of change. This difficult ongoing and continuous process requires innovative doctrines and new mechanisms for which some organizations are conceptually or institutionally better prepared than others. This article briefly explores the doctrinal sources of NATO’s Comprehensive Approach and its possible links with the OSCE’s comprehensive concept of security. It looks at the opportunities and the limits of this new approach in facilitating NATO’s interaction and engagement with other international actors, in particular the OSCE, in conceptual, institutional and operational terms. And it briefly reflects on the paradoxical, parallel lives of the OSCE’s and NATO’s respective approaches to security cooperation.

Subject: NATO
Subject: OSCE
Subject: SECURITY, INTERNATIONAL
Subject: COMPREHENSIVE APPROACH
Link: http://dx.doi.org/10.1163/187502308786691108
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating

2008
Title: Going Global or Going Nowhere? : NATO’s Role in Contemporary International Security
Author: Medcalf, Jennifer
Published: Bern : Peter Lang, 2008
Physical Description: 280 p.; 23 cm.
Notes: Bibliography: p. 251-268. Includes index. This book examines the changing nature and location of NATO’s operations, concentrating on the development of its extra-European interventions. The objectives of the book are twofold. The first is to provide a historical overview of the importance of the out-of-area issue to NATO. The book takes a chronological approach to this and maps the evolution of the debates that took place about NATO’s appropriate response to threats beyond the North Atlantic area from NATO’s founding in 1949 until the present day. The second objective is to assess how successfully NATO has made the transition from being a security actor with regional responsibilities to one that responds to global security threats. The author considers the argument that emerged post-9/11 that the key to ensuring NATO’s future vitality was to expand its geographic area of responsibility.
to encompass threats occurring both within and beyond the Euro-Atlantic area. This book therefore provides the first detailed examination of the evolution of NATO's global role and the success with which NATO has adapted to its new responsibilities.'

Subject: NATO--OUT OF AREA
Subject: NATO--MILITARY POLICY
ISBN: 9783039105847
Call Number: 495.3 /00140
Media: Book
Collection Type: General Collection
Availability: Available for Circulation

2008
Title: Transforming NATO : An NDU Anthology
Additional Author: Binnendijk, Hans, ed.
Additional Author: Cordero, Gina, ed.
Institution: National Defense University. Center for Technology and National Security Policy (US)
Published: Washington : National Defense University, 2008
Physical Description: vii, 498 p. : ill.; 30 cm.
Notes: 'The studies collected here focus on needed military capabilities, political transformation, new operational requirements, new missions, and NATO science and technology.'

Subject: NATO
Call Number: 49 /00173
Link: http://oai.dtic.mil/oai/oai?verb=getRecord&metadataPrefix=html&identifier=ADA496472
Media: Book
Collection Type: General Collection
Availability: Available for Circulation

2008
Title: La France et l'OTAN : vers quelle renovation ?
Author: Rohan, Josselin de
In: DEFENSE NATIONALE ET SECURITE COLLECTIVE, 64e annee, no. 11, novembre 2008, p. 5-13.
Notes: La France joue deja un role de premier plan dans une OTAN profondement transformee. Sa participation pleine et entiere aux structures de l'organisation aurait avant tout une signification politique vis-a-vis de ses partenaires, en vue de demontrer la complementarite entre l'Alliance et le developpement d'une politique europeenne de securite et de defense qui reste toujours notre objective prioritaire. Le debat sur la modification de notre positionnement ne doit cependant pas occulter les enjeux majeurs portant sur la necessaire clarification des missions de l'Alliance et sur sa capacite a faire face aux defis de securite.

Subject: NATO--FRANCE
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating

2007
Title: A Blueprint for Change : Transforming NATO Special Operations
Author: Jones, James L.
2007
Title: Global NATO: Bandwagoning in a Unipolar World
Author: Mowle, Thomas S.
Additional Author: Sacko, David H.
Notes: NATO must adapt to the structural imperatives of a unipolar world, or become increasingly irrelevant. The Global NATO initiative of 2006 would have begun transformation of NATO into a more flexible, effective, and legitimate organization. The benefits of NATO globalization are greatest for the United States. Unipolarity means that the United States does not need allies to ensure its security, but the United States nevertheless receives value from the existence of a pool of capable states whose equipment and training allow them to operate together. Unipolarity means that other states will be more likely to bandwagon with the United States than to balance against it; laundering that cooperation through an institution can enhance those other states' influence. A NATO expanded to include states that share common interests with the United States, acting in more flexible coalitions rather than always as a whole, would meet these goals. It would also be more effective and legitimate as an organization, since it would include greater military resources from a more diverse collection of countries.
Subject: NATO
Media: Article
Collection Type: Articles Collection - Ask Library Staff for the Journal
Availability: Non-Circulating

Other papers/analyses:

Now for the Hard Part: NATO’s Strategic Adaptation to Russia
Author: Ringsmose, Jens
Available to NATO staff only [Please contact the Library]
The Alliance's success in adapting its deterrence posture has brought into focus a range of more complex challenges.

NATO’S Ongoing Adaptability Amidst Rising Security Challenges
Author(s): Ildem, Tacan
Turkish Policy Quarterly, 16 June 2017
Secretary General: NATO Adapting to New Security Environment
Author(s): Garamone, Jim
US Department of Defense, 14 March 2017

French President Says NATO Should Boost Action to Adapt Growing Security Threats
Xinhua, 14 February 2017

The Comprehensive Approach: NATO's Adaptative Response to an Increasingly Complex World?
Author(s): Houck, Olivia
Academia.edu, February 2017

NATO Aims to Transform Military Capacity, Official Says
Author(s): Garamone, Jim
US Department of Defense, 18 January 2017

NATO Operations Planning Process: Adaptation for Uncertainty
Author(s): Elisei, Arthur-Romeo; Ionescu, Floris-Adrian.
Available on demand

Adapter l'Alliance au nouvel environnement géostratégique
Author: Palomeros, Jean-Paul
Le sommet de Varsovie a compleété les décisions prises lors du sommet du pays de Galles, pour accroître la réactivité de l'Alliance et son adaptation au contexte stratégique. Defense collective, gestion des crises et sécurité cooperative doivent s'appuyer sur un renforcement des moyens budgétaires des Etats membres, sur le développement de nouvelles capacités, en matière de renseignement, de reconnaissance et de cyber defense, et sur une coopération renouvelée entre l'OTAN et l'Union européenne.

Une adaptation sereine: premier bilan du Sommet de Varsovie
Author: Duchene, Helene
Available only in print
Le Sommet de l'OTAN a Varsovie doit être considéré comme un succès avec une Alliance dont la détermination et l'unité ont été réaffirmées face aux menaces actuelles. Les pays membres y ont pris des engagements dont le renforcement des moyens consacrés à la défense, à travers l'augmentation des budgets.
NATO Adaptation to Russia’s Nuclear Challenge
Author(s): Durkalec, Jacek
The Polish Institute of International Affairs, Bulletin PISM no 59 (909), 16 September 2016

NATO’s AGS Project Could Transform Intelligence Sharing between Allies
Author(s): Tigner, Brooks
In: IHS JANE’S DEFENCE WEEKLY, 13 July 2016

Stumbling Blocks to NATO’s Strategic Adaptation Initiative
Author(s): Hoop Scheffer, Alexandra de
The German Marshall Fund of the United States, 5 July 2016
This policy paper is the product of a workshop of the Transatlantic Security and the Future of NATO project organized by The German Marshall Fund of the United States in Warsaw on May 19-20, 2016. The arguments presented here are partly based on the content of the discussions.

NATO recognises cyber as "operational domain" in move to adapt
Author(s): Fryer-Biggs, Zachary
In: IHS JANE’S DEFENCE WEEKLY, 15 June 2016

Confronting ISIS and Russia, NATO Is as Relevant as Ever. But It Must Adapt to Survive
Author(s): Admiral Stavridis, Jim (Ret.)
The World Post (By: The Huffington Post and Berggruen Institute), 9 May 2016

NATO Works to Adapt to More Ambiguous Warfare Techniques
Author(s): Barnes, Julian E.
Wall Street Journal, 8 February 2016
Available on demand

COE CSW : Avantgarde im Transformationsprozess der NATO
Author(s): Buss, Heinz-Georg
Available only in print. Available on request.

NATO/Defence : Chiefs of Defence to Discuss Strategy, Posture and Future Adaptation of NATO
In print. Available on request
Commentary : NATO Must Adapt To Evolving Geostrategic Threats
Author(s): Mercier, Denis
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Remarks at the Atlantic Council’s NATO Transformation Seminar 2015
Author(s): Blinken, Antony J.
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NATO’s Strategic Adaptation : Germany Is the Backbone for the Alliance’s Military Reorganisation
Author(s): Major, Claudia
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There are three reasons why Germany’s role in reinforcing and reorganizing NATO’s defense capabilities remains crucial, writes Claudia Major. Perhaps the most prominent of the three is Berlin’s decision to launch the Framework Nations Concept in 2013.

**Not a Hegemon, but the Backbone: Germany Takes a Leading Role in NATO’s Strategic Adaptation**
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European Leadership Network, 23 February 2015

**NATO’s Military Transformation: Q&A with General Palomeros**
The Atlantic Community, 17 October 2013.

**NATO Secretary-General Candidate: Alliance’s Transformation is inevitable**
Author(s): Pantic, Mirjana
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**Transforming NATO’s Information Technology Architecture**
Author(s): Seffers, George I.
In: SIGNAL, vol. 68, no. 1, September 2013, p. 27-29.
The article focuses on the centralized enterprise networking architecture being laid out by officials of the North Atlantic Treaty Organization (NATO) Communications and Information (NCI) Agency. It says that the new approach, which kicked off in August 2013, is expected to provide cost savings, greater flexibility for warfighters, and enhanced cybersecurity. It states that the initial goal was to examine the information technology infrastructure of the alliance.

**NATO: Alliance Wants to Revitalise Its Response Force and Place It at Heart of Transformation Process**
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**Training, Planning To Be Among NATO Transformation Goals**
Author(s): Tigner, Brooks

**The NRF: from a Key Driver of Transformation to a Laboratory of the Connected Forces Initiative**
Author(s): Lasconjarias, Guillaume
Research Paper; 88
Having suffered a lot of criticism since its inception, the NATO Response Force (NRF) has evolved. Conceived as a rapid military response option for use in emerging crises all over the world, in actual practice it has been used only in non-
combat operations. But that may not be the real crux of the matter: with NATO at a turning point after a decade of non-stop operations, the NRF has an essential role to play as a catalyst to transformation and in maintaining the high level of interoperability achieved in Kosovo, Afghanistan and Libya. The new Research Paper from the NATO Defense College analyses how the NRF thus offers a timely and valuable tool to implement the Connected Forces Initiative.

**Ballistic Missile Defence : NATO’s European Phased Adaptive Approach**
Author(s): Fergusson, James
In: ATLANTISCH PERSPECTIEF, jg. 37, nr. 4, 2013, p. 25-31.

**NATO Transformation : Concepts and Initiatives on the Temporal Axis**
Author(s): Atanasiu, Mirela

**Admiral Addresses NATO Transformation Challenges, Solutions**
Author(s): Lyle, Amaani

**NATO Transformation and Centers of Excellence : Analyzing Rationale and Roles**
Author(s): Lobo, Sean
University of Oslo, May 2012

**Adapting NATO’s Deterrence Posture : The Alliance's New Strategic Concept and Implications for Nuclear Policy, Non-Proliferation, Arms Control, and Disarmament : A Report on a Workshop in Tallinn, 4-6 May 2011.**
Author(s): Yost, David S.
Workshop Report NATO Defence College

**Le Canada, la France et la transformation de l'Alliance atlantique : des politiques de securite internationale convergentes.**
Author(s): Massie, Justin
Le Canada a appuye chacune des initiatives majeures de l'OTAN depuis sa creation. La transformation actuelle de l'alliance, dont la reintegration de la France dans ses structures, devrait donc avoir une incidence sur l'avenir de la politique de securite internationale du Canada. Afin d'en evaluer la teneur, l'article souligne la convergence recente des politiques atlantistes du Canada et de la France, qu'il qualifie de strategies d'equilibrage institutionnel inclusif. Devant le dilemme entre une OTAN expeditionnaire globale et une alliance defensive et europeenne, l'article conclut que le Canada peut depasser la pretendue dichotomie de ses choix en mettant en avant une politique axee sur l'appropriation nationale et regionale de la resolution des conflits.
NATO at 60: Transforming to Meet New Challenges.
Author(s): Prosen, Richard L.

Selection of articles from EBSCO databases

Now for the Hard Part: NATO’s Strategic Adaptation to Russia.
Detail Only Available

Academic Journal

The Alliance’s success in adapting its deterrence posture has brought into focus a range of more complex challenges.

Subjects: RUSSIA; NORTH Atlantic Treaty Organization; DETERRENCE (Military strategy); SUCCESS; MILITARY strategy

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NATO Works to Adapt to More Ambiguous Warfare Techniques.
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Subjects: ARMED Forces; DECISION making in military science; MILITARY art & science -- International cooperation; MILITARY strategy; NORTH Atlantic Treaty Organization -- Armed Forces; NORTH Atlantic Treaty Organization -- Security measures; NORTH Atlantic Treaty Organization

TRANSFORMATION AND ADAPTATION - A PERMANENT FEATURE OF NORTH ATLANTIC TREATY ORGANIZATION.
Full Text Available

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This paper examines the main transformation and adaptation measures taken by NATO between its establishment in 1949 and with a view to the upcoming Warsaw Summit in 2016. NATO has been engaged in...

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