The Department of Defence (Defence) aims to consume the least amount of energy necessary while maintaining the capability to defend Australia and its national interests.

Defence will meet the requirements of the new Commonwealth Government Policy *Energy Efficiency in Government Operations (EEGO)*, 2006, which requires Defence to report annually on energy management performance and to demonstrate that steps are being taken to consume energy more efficiently. This applies particularly to Defence Establishments (Establishments), as EEGO now requires Defence to report against a range of performance indicators by facility type.

Defence is committed to:

- minimising energy consumption, greenhouse gas emissions and demand;
- achieving enduring cultural change in energy management across the entire organisation;
- meeting obligations under EEGO;
- demonstrating to all stakeholders continual improvement in energy performance against appropriate targets and benchmarks.

This policy will be supported by an energy strategy that comprises five key components, represented in the figure below.

A comprehensive awareness and training program will be developed and delivered in partnership with the regions. Investment in raising staff awareness and providing adequate technical energy management skills is critical to achieving sustained
reductions in energy consumption. Action on this aspect of the strategy will commence immediately to achieve energy efficiencies with minimum lead time.

Strategy objectives and initiatives will be integrated into existing business systems and processes to provide consistency and authority to energy management initiatives across the organisation and to build enduring cultural change.

Energy management roles and responsibilities will be assigned across the organisation at corporate, regional and site levels.

Responsibility at a site level will rest with the Facilities Manager (FM), who will balance the need for energy efficiency against capability, comfort, amenity and maintenance requirements. Information about tempo and activity that is thought to influence energy consumption will be collected and analysed.

The regional Defence Support (DS) staff will oversee contractor performance and coordinate regional awareness and training. The regions will report to the Assistant Secretary Environment Heritage and Risk (ASEHR) on overall regional performance.

ASEHR is responsible for reporting to Parliament the energy consumption against each reportable end use category and on the progress against other elements of the Strategy.

Effective capture, storage and representation of energy consumption data are vital to the long term success of the Strategy. Energy measured by the several thousand revenue meters and sub-meters installed in Defence facilities will be gathered, analysed and made available for the purpose of energy management.

A national monitoring and reporting system will be procured and managed by ASEHR to effectively collate and make energy consumption data available in an appropriate format to those with the responsibility for energy management and reporting. This information provides regular feedback and is thus a key factor in achieving continual improvement, maintaining motivation, and winning support for energy management initiatives.

A national program will be undertaken to install additional sub-metering where required, which will allow energy consumption information to be recorded by facility type. This, combined with the provision of appropriate tempo data, will indicate what processes or activities influence energy use. Better performance data will assist the sites and regions in prioritising actions for reducing consumption and support Defence in setting targets and reporting on energy performance to Government as required.